

Dr. Margaret I Scarlett

Executive Dental Leader

EDUCATION

Doctor of Dental Medicine

College of Dental Medicine,
Medical University of South Carolina,
Charleston, S.C.

B.S, Chemistry

Emory University, Atlanta, GA

Epidemic Intelligence Service, summer course

Centers for Disease Control and Prevention (CDC)

Languages:

Spanish; Intermediate; Speaks; Read, Write

Latin: Novice, Read.

French: Novice, Read.

PROFESSIONAL EXPERIENCE

20 years as Corporate Chief Executive Officer for small Veteran-owned S corporation and senior dental expert, clinician and author. As a graduate of the 8 (a) business category certified by the Small Business Administration Health, SCI has led teams for government, academic and private sector clients. SCI has current contracts with CDC, and DHHS, as prior contracts with USAID, FHI, RTI, Price Waterhouse Coopers, UNISYS and other private sector companies. Experienced with government, corporate and academic partners in leading, developing and implementing strategic initiatives, Congressional briefings and hearings, FDA product approval and new product branding, launching, and marketing based on science and good public policy.

Executive Policy and Program Leader

- *35 Years of Executive Leadership in government and private sector; managing over 100 persons and budget of at least \$22 M/year for 5 years*
- *Senior Policy Analyst, Office of the Secretary, Office of Public Health and Science, Dept of Health & Human Svc*
- *Liaison to the White House on key policy and program issues*
- *Prepared Congressional briefing and policy documents for Secretary and Assistant Secretary of Health, DHHS*
- *Professor, Nova Southeastern Dental School, Assoc. Dir of Research (2002)*
- *Led National/International Programs and Research Efforts at the Centers for Disease Control and Prevention (CDC)*
- *Current 21-year contractor for CDC, Center for Global Health, CDC and CDC for chronic and infectious diseases, trainer to prevent Ebola transmission for CDC, GWAC contractor until 2025 with PSC/DHHS*
- *Expert dental lecturer, clinician, and author*
- *CAPT (0-6)(ret.), US Public Health Service, Senior Dental Surgeon*

Centers for Disease Control and Prevention (CDC), Senior Dental Surgeon and current CDC contractor

23 years of service, U.S. Public Health Service; Commissioned Corps as CAPTAIN 0-6 (Ret.) DHHS/Program Support Center GWAC Transforming Government Task Order Contract until 2025

Senior Policy Analyst, Office of the Secretary, Office of Public Health and Science, Office of Infectious Diseases and HIV/AIDS Policy and Office of Women's Health, Department of Health and Human Services, Washington, D.C. supervised by Dr. Eric Goosby

-major contributor to the development of a national HIV/AIDS strategic plan for the Department of Health and Human Services (DHHS) of \$4 billion dollars annually

-support for the Surgeon General and to the Secretary of Health and Human Services, as well as the Director of the Office of Assistant Secretary of Health, Office of Public Health and Science, on

interagency efforts, including contributor to the Surgeon General's Report on Oral Health, 2000; Guidelines for Preventing Perinatal Transmission of HIV/AIDS, and interagency HIV vaccine and antimicrobial initiatives.

- advisor for the Report to the President on Youth and HIV/AIDS: An American Agenda
- reviewer and contributor to the Surgeon General's Call to Action for Sexual Health and Responsible Sexual Health
- DHHS lead for revision of the Public Health Service Task Force Recommendations for the Use of Antiretroviral Drugs in Pregnant Women Infected with HIV-1 for Maternal Health and for Reducing Perinatal HIV-1 Transmission in the United States and coordination of team over 2 years
- developer of blueprint for action on breastfeeding for the Office of Women's Health, DHHS
- contributor to the development of 2010 Objectives for the Nation

Special Assistant to the Center Deputy Director, Dr. Ron Valdiserri NCHSTP; CDC.

Led collaborations for HIV prevention issues for national and international non-governmental organizations (NGOs), business and faith-based communities. Developed administrative, organizational, and funding structures for a new Center at CDC. Supervisor for 17 Epidemic Intelligence Service (EIS) officers, organized the First national HIV Prevention Conference held in 1999 for 2500 people and coordinated activities for the new Center. Center budget was \$1.1 billion, with 1000 employees, and funded partners in 65 state and local jurisdictions, and 300 community-based organizations.

Special Assistant to the Office of the Director, Division of HIV/AIDS Prevention-SE, NCHSTP, CDC.

Coordinated science-based reviews, clearance issues, ethical issues, and HIV policy issues for the 800-person Division with the Director of this office.

Epidemiologist; Women's Health and Fertility Branch, Division of Reproductive Health, National Center for Chronic Disease and Health Promotion, CDC,

Led epidemiologic research and interagency coordination of microbicide research and national conferences on women and HIV/AIDS.

Director: Business, Voluntary and Faith Based HIV/AIDS Organizations,

National Partnerships, National AIDS Information and Education Program

Led development and management of novel partnerships with business, faith-based organizations, and non-governmental organizations, including the National AIDS Fund, American Red Cross, U.S. Chamber of Commerce and Rotary International.

Director, Voluntary HIV/AIDS Organizations, National Partnerships Branch

National AIDS Information and Education Program on-governmental, business, and religious sector coordinator

- responsible for national grants program to national organizations, with \$10 million dollars in grants and supervised 55 people
- led mobilization of the National Action Agenda for HIV/AIDS prevention ; included national voluntary organizations, such as United Way, American Red Cross, business/labor organizations and faith-based organizations.

National Organizations Specialist

National AIDS Information and Education Program, Office of the Associate Director (HIV), CDC.

Primary HIV prevention partnerships through national organizations.

- initiated, developed strategy, and selected necessary staff for Business Responds to AIDS/Labor Responds to AIDS/for America Responds to AIDS

- Project Officer for \$6 million-dollar annual cooperative agreement between CDC and the American Red Cross (ARC)
- with ARC was able to develop major educational programming in workplace, and general training culturally specific programming for African American and Hispanic; this was available nationwide
- Project officer for cooperative agreement

Senior Dental Officer, CDC

- For five years, led all dental technical program activities, including fluoridation promotion with national organizations, novel infection control guidelines for dentistry and smokeless tobacco policy initiatives.

Lead Supervisory Dental Officer, Health Resources and Services Administration

- Five years operating and managing three dental clinics in the rural Sea Islands of South Carolina, serving the special Gullah population of African Americans who migrated to isolated islands after the Civil War
- Instructor in Dept of Community Dentistry, College of Dental Medicine, MUSC
- Director, Dental hygiene baccalaureate program with 1st 2 years at the College of Charleston and the last 2 years at MUSC; Associate Professor, Pediatric Dentistry-taught local anesthetics course for dental students, as well as 2-week rotations in the three clinics and at the Veteran's Administration dental clinics.

Private Practice, Moncks Corner and Charleston SC

- 3 years of caring for patients in private practice setting in LowCountry of South Carolina.

Key Awards (full list upon request):

2006, 1987-1991-Council of Scientific Affairs, American Dental Association

2004- Lucy Hobbes Taylor award, the highest award to women dentists, American Association of Women Dentists for service as president of AAWD 2002 and launch of Women Dentist Journal,

Editor for AAWD Woman Dentist Journal 2002-2006 and Medscape Oral Health Section 2007-2010

Awards (selected highlights only, full list upon request)

- 10/17 President's Award, American Association of Women Dentists (AAWD)
- 01/06 Lucy Hobbs Taylor Award (AAWD highest award)
- 8/01 Secretary's Recognition for HHS Blueprint for Action for Breastfeeding
- 1/98 Georgia Women of Achievement
- 11/96 US Public Health Service, Foreign Duty Award
- 6/95 US Public Health Service, Unit Commendation Award, Prevention Marketing Initiative
- 5/91 DHHS. Secretary's Recognition Award to Unit, National Partnerships Development Activity, Business Responds to AIDS (BRTA)
- 5/91 US Public Health Service, Outstanding Unit Citation (Hospital Infections Program, Centers for Disease Control (CDC) Guidelines to prevent the transmission of HIV in the workplace, including hospital settings.
- 5/87 US Public Health Service. Achievement Award for writing CDC Guidelines for Infection Control in Dentistry 86

Selected Publications (including books; complete list upon request)

Scarlett, M and Kreps, G. Oral Health Promotion (Book Chapter) in *Introduction to Global Health Promotion*. Rick S. Zimmerman (Editor), Ralph J. DiClemente (Editor), Jon K. Andrus (Editor), Everold N. Hosein (Editor). ISBN: 978-1-118-89779-9. May 2016, Jossey-Bass

Scarlett, M and Grant, L. Ethical Oral Health Care and Infection Control. *Journal of Dental Education* May 1, 2015.(79)5suppl S45-S47.

Contributing co-author. Global Collaboratory on Caries Management. International Caries Classification and Management System (ICCMS). ICCMS Guide for Practitioners and Educators. King's College London Dental School, December 2014.
<https://www.kcl.ac.uk/dentistry/innovation/innovation-and-translation-centre/ICCMS-Document.pdf>

Scarlett, M. A Clarion Call for Partnership and Communication for Better Patient Health. *Cranio* 2007, Jan 25(1):1. Note: First call for interprofessional collaboration.

Scientific Consultant, Council of Scientific Affairs, American Dental Association, 2005, as well as Council of Scientific Affairs and Council of Dental Materials 1987-1991.

Akers, R; Macaluso, M; Cheng, A; Pulley, L; Duerr, A; and Scarlett, M. User Preference of Spermicide/microbicide Forms. Abstract #280. National HIV Prevention Conference, Atlanta Ga. Oral presentation August 30, 1999. PLEASE NOTE THAT THIS IS AN NIH FUNDED PROJECT TO CDC.

Irwin, K.; Scarlett, M.; and Moseley, R. Observations from CDC: Progress in the development of new HIV/STD prevention options for women . December 1998, *Journal of Women's Health*.

Rothenberg, R; Scarlett, M; del Rio,C; Reznik, D; and O'Daniels, C. Oral Transmission of HIV: A Review of the Epidemiologic Evidence. *AIDS* 1998;12:2095-2105.

Scarlett, MI ;Duerr, A; Macaluosa, M. Pilot Study of Acceptability of Microbicides; National Conference on Women and HIV Infection. May, 1997. PLEASE NOTE THAT THIS IS AN NIH FUNDED PROJECT TO CDC.

Holtgrave, David; Harrison, Janet; Gerber, Russ; Aultman, Terry; and Scarlett, Margaret. Methodologic Issues in Evaluating HIV Prevention Community Planning. *Public Health Reports*. Sept 1996, vol. 111, Supplement 1, page 108-114.

Scarlett,MI; Duerr, Ann. Methodologic Issues in Microbicide Development. IX International AIDS Conference, Vancouver, July 11, 1996.

MMWR. Update: Women and AIDS. *Morbidity and Mortality Weekly Review*. February 10, 1995. With Do, Catherine and Fleming, Patricia of Division of HIV/AIDS.

Mudariki, Taka; Procek, Eva; Scarlett, Margaret; Wilson, David A Technical Assessment of the Botswana HIV/AIDS Prevention Project; Commissioned by United States Agency for International Development/Botswana, September 1992.

Scarlett, M.I., Williams, K.R., and Cotton, M.F. "A Private Organization and Public Agency Partnership in Community Health Education." Public Health Reports, 106, #6, Nov.-Dec. 1991. p. 667-672.
Williams, K.R., Scarlett, M.I., Jimenez et al. "Improving Community Support for HIV and AIDS Prevention through National Partnerships.", p. 672-678, Public Health Reports, 106, #6, Nov.-Dec. 1991.

Echavez M.I., Shaw, F.E., Scarlett M.I., and Kane, M.A. Hepatitis B Vaccine Usage Among Dental Practitioners in the United States: An Epidemiological Survey. J. Pub Hlth Dent, Fall 1987 47(4), 182-185.

Scarlett M.I., Furman L.J. Infection Control: Risk Assessment and Management for the Dental Health Professional. Dental Hygiene. (Publication of the American Association of Dental Hygiene); July 1987 62(7), 300-303.

Scarlett, M.I. Infection Control in Dentistry. Dentistry 87. Feb 1987 7(1): 24-28.

Scarlett, M.I. Proceedings of the National Conference on Infection Control in Dentistry (May 13-14, 1986). Centers for Disease Control/American Dental Association, September 1986.

Scarlett, M.I. Preventing the Transmission of Hepatitis B, AIDS, and Herpes in Dentistry. Pamphlet Published by the Centers for Disease Control, August 1986.

Scarlett, M.I., Corbin S.B., and Hospital Infections Program, CDC. Recommended Infection Control Practices for Dentistry. MMWR 1986; 35:237-242.

Scarlett, M.I., et al. Infection Control in the Dental Office: A Realistic Approach, JADA April 1986, 112, 458-468.

Corbin S.B. and Scarlett M.I. The Control of Transmissible Diseases in Dental Practice: A Position Paper of the American Association of Public Health Dentistry. J Pub Hlth Dent, 46 (1), Winter 1986.

Scarlett, M.I., and Furman L.J. Disease Transmission in the Dental Office: Guidelines for Disinfection. Questions and Answers Column, JAMA, February 19, 1988, 259(7), 1081.

Multi Media Education Program Infection Control in the Dental Environment, 3 videos and self-instruction guide; major construction project of the Veteran's Administration American Dental Association, Food and Drug Administration, National Institute of Dental Research and the Centers for Disease Control, Published October 1989.

CDC International Health Program Office Consultations:

Caribbean-Caribbean Epidemiology Center, Trinidad and Tobago, West Indies-September 1994
United States Agency for International Development. This was a mid-term program assessment and included site visits to Antigua, Dominica, and six other eastern Caribbean islands.

Asia-United States Agency for International Development (USAID) and United States Embassy, Bangkok, Thailand-May 1993. Worked with an international team on development and implementation of a public-private sector partnership to prevent HIV infection, including governmental and governmental organizations, the foreign embassy community, foreign chambers of commerce located in Thailand, government contractors and CDC assignees.

Africa-USAID, Gaborone, Botswana-August 1992. Developed and assessed a country-wide HIV

prevention program, with site visits in Gaborone, Francis town, mineral mines in Pikway-Salebi and diamond mines of Debswana.

World Health Organization- With Dr. Jonathan Mann, provided lead consultation to the Global Programme on AIDS in a meeting of various European Economic Community dental schools and European universities, in conjunction with Dr. Jonathan Zenilman, September 1987.

Pan American Health Organization- With Dr. Jens Pindborg, provided expert consultation to Ministries of Health of Central and South American countries, as well as universities, on infection control in dentistry, November 1988 in Sao Paolo Brazil.